

Municipality of Five Rivers

2024 ANNUAL REPORT

DATE: OCTOBER 15, 2025



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MESSAGE FROM THE MAYOR

On behalf of the Council and staff of Five Rivers, I am pleased to present the 2024 annual report, which was prepared pursuant to Section 105 of the Local Governance Act and Regulation 2018-54. It contains information about Five Rivers Council, tax rates, financial results, grant awards, and building permits.

2024 was the second year of Five Rivers as a new community following local governance reform in 2023. While still adapting to this historic change, we achieved several important goals, as we delivered essential services for our 3500 residents in the former village of Rexton and the former Local Service Districts of Weldford, Richibucto Parish, and Harcourt.



One important goal we achieved was starting to implement our Strategic Plan, which stated our vision, values, and mission. Our plan identified key priorities to guide decisions in the areas of organizational excellence, environmental responsibility, economic diversification, and community development. We welcome you to visit our website to read the full plan.

Turning to recreation and culture, we delivered a wide variety of these services through our facilities, parks, and programs. They included weddings and special events at Bonar Law Common, boat launches at Carson's landing, curling at the Rexton Recreation Center, bingo and markets at the Rexton Lion's Club and Community Center, and summer camps, splash pads, and outdoor skating for kids. We also continued to support local markets and events at our rural community centers, through direct investment as well as marketing and administrative support.

Regarding road and sewer services, we continued to clear streets and sidewalks in Rexton in the winter and finished a major 2-year, \$3.1M upgrade project to our sewer system, which among other things, saw us add three new lift stations. In addition, we invested capital funds to upgrade our fire stations, which continued to provide excellent fire protection services to residents across Five Rivers and beyond.

The services and deliverables we provided in 2024 would not have been possible without the hard work and dedication of our staff, volunteers, and residents. We are proud to share and build this community with you and we thank you, our residents, for the many services and contributions you have made to our community.

Working together, we can make sure that Five Rivers remains a wonderful place for those who already live here and call it home and for those who are destined to join us in the future.

Sincerely,

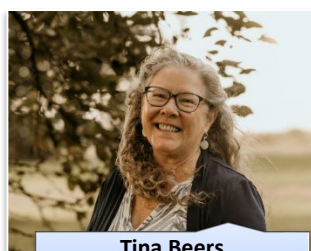
Tina Beers
Mayor

COUNCIL

This section provides details about Five Rivers elected Council.

ELECTED MEMBERS

Five Rivers is governed by a Mayor and six (6) Councillors who meet monthly in regular meetings and through various Committees of Council. Municipal elections are held every four (4) years in May. In 2022, Local Governance Reform resulted in the election of a new Council in November 2022 that took office on January 1, 2023.



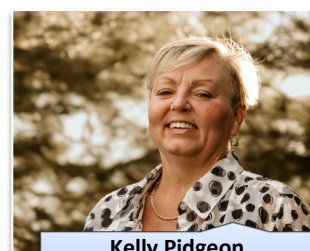
Tina Beers
Mayor
At Large



Karen Campbell
Deputy Mayor
Ward 1



Mike Robertson
Councillor
Ward 2



Kelly Pidgeon
Councillor
Ward 3



Elaine Warren
Councillor
Ward 4



Billy Flanagan
Councillor
At Large



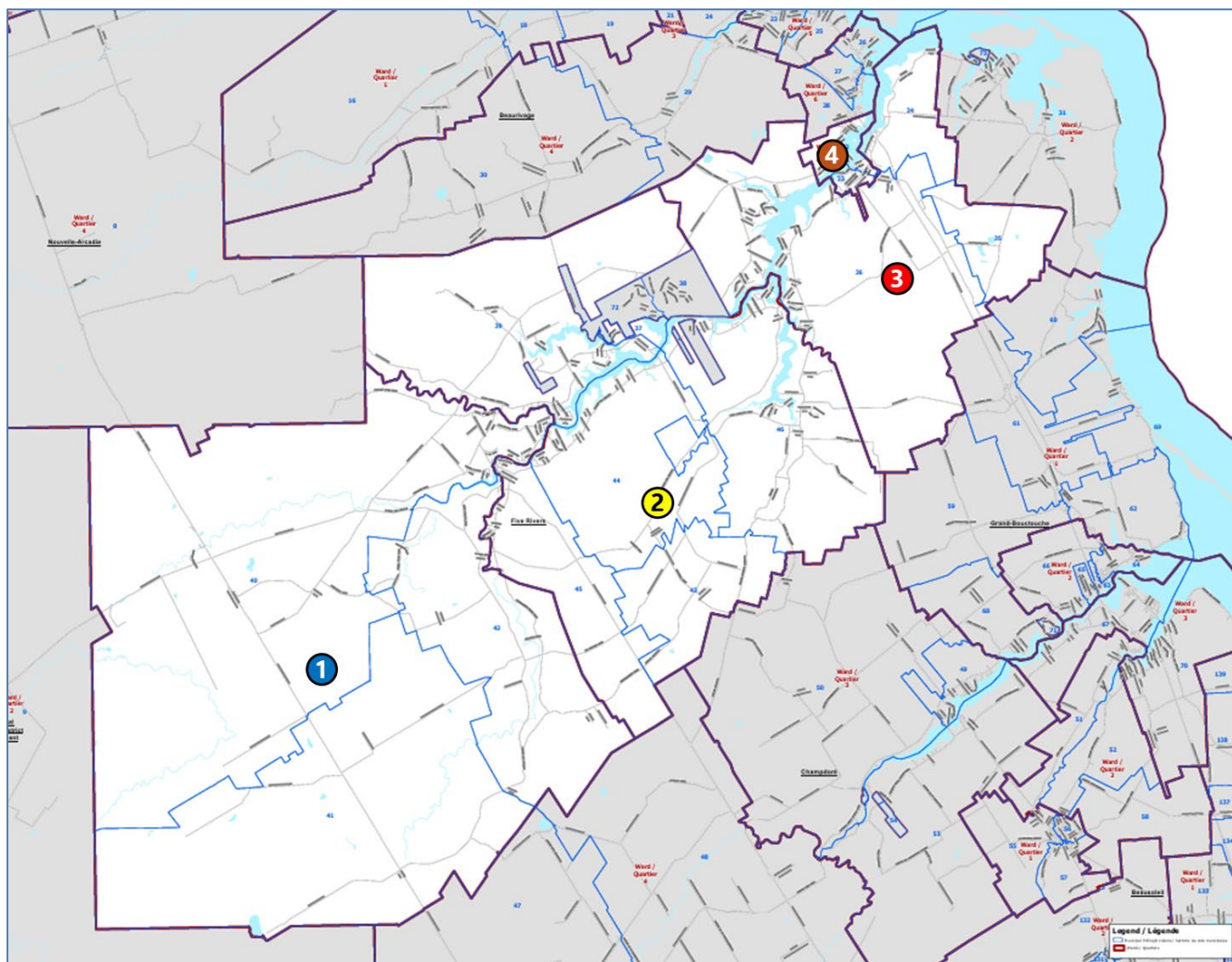
Katie Robertson
Councillor
At Large

Wards: 1 = Harcourt, 2 = Weldford, 3 = Richibucto Parish, 4 = Rexton

VOTING WARDS

As of January 1, 2023, Five Rivers is represented by one Mayor, two at-large Councilors, and four ward-specific Councilors. Each ward has approximately the same number of residents (800±). The picture below depicts the four wards:

- 1 (Harcourt) in **blue**,
- 2 (Weldford) in **yellow**,
- 3 (Richibucto Parish) in **red**, and
- 4 (Rexton) in **brown**.



MEETINGS

Meetings of Council are held in Council Chambers at the municipal office located at 82 Main Street in Rexton. All meetings of Council, including Committee of Council meetings, are open to the public. Under normal circumstances, regular Council meetings are held on the second Tuesday of each month. The meeting schedule is available on the municipal website (www.5-rivers.ca). Approved minutes are posted to the website and available in print at the municipal office. The chart below ¹ shows the attendance of Council members at public meetings of Council held in 2024.

MEETING	Mayor Beers	Deputy Mayor Campbell	Councillor Flanagan	Councillor Pidgeon	Councillor K. Robertson	Councillor M. Robertson	Councillor Warren
JAN 9 - Regular Meeting	✓	✓	✓	✓	✓	✓	✓
FEB 13 - Regular Meeting	✓	✓	✓	✓	✓	✓	✓
MAR 12 - Regular Meeting	✓	✓	✓	✓	✓	✓	✓
APR 9 - Regular Meeting	✓	✓	✓	✓	✓	✓	✓
APR 17 - Special Meeting	✓	✓	✓	✓	✓	✓	✓
MAY 13 - Closed Meeting	✓	✓	✓	✓	✓	✓	✓
MAY 14 - Regular Meeting	✓	✓	✓	✓	✓	✓	✓
MAY 29 - Closed Meeting	✓	✓	✓	✓	✓	✗	✓
JUN 11 - Regular Meeting	✓	✓	✓	✓	✓	✓	✓

¹ Attended in Person ✓ | Attended Remotely (Virtual or On-Line) ● | Did not Attend ✗

MEETING	Mayor Beers	Deputy Mayor Campbell	Councillor Flanagan	Councillor Pidgeon	Councillor K. Robertson	Councillor M. Robertson	Councillor Warren
JUN 25 - Closed Meeting	✓	✓	✓	✗	✗	✓	✓
JUL 9 - Regular Meeting	✓	✓	✓	✓	✓	✓	✓
JUL 30 - Special Meeting	✓	✓	✗	✓	✓	✗	✓
AUG 13 - Special Meeting	✓	✓	✓	✓	✓	✓	✓
AUG 22 - Closed Meeting	✓	✓	✓	✓	✓	✓	✓
SEP 10 - Regular Meeting	✓	✓	✓	✓	✓	✓	✓
SEP 16 - Special Meeting	✓	✓	✓	✓	✓	✓	✓
OCT 8 - Regular Meeting	✓	✓	✓	✓	✗	✓	✓
NOV 19 - Regular Meeting	✓	✓	✓	✓	✓	✓	✓
DEC 10 - Regular Meeting	✓	✓	✓	✓	✓	✓	✓

COMMITTEE ASSIGNMENTS

To address specific areas of interest, Five Rivers uses a committee structure. Standing Committees oversee ongoing operations in areas such as finance and recreation. Ad Hoc Committees oversee special, one-time projects or areas of focus. Committee members discuss matters of importance and management and then make recommendations to Council. In 2024, Council had the following committees.

COMMITTEE	Mayor Beers	Deputy Mayor Campbell	Councillor Flanagan	Councillor Pidgeon	Councillor K. Robertson	Councillor M. Robertson	Councillor Warren
By-Law & Policy (Standing)	■	●		●			●
Communication (Standing)	■		●		●		
Finance (Standing)	■	●		●			●
HR (Standing)	■	●		●			
EMO (Standing)	■	●				●	
Recreation (Standing)	■		●			●	●
Selection (Ad Hoc) ²	■	●		●			●

Chair ■ | Member ●

² To hire a Chief Administrative Officer.

REMUNERATION

The chart below shows the compensation received by members in 2024, rounded to nearest dollar.

COUNCIL MEMBER	SALARY	EXPENSES ³	TOTAL
Mayor Beers	\$25,875	\$4959	\$30,984
Deputy Mayor Campbell	\$12,938	\$3799	\$16,737
Councillor Flanagan	\$10,350	\$1110	\$11,460
Councillor Pidgeon	\$10,350	\$1324	\$11,674
Councillor K. Robertson	\$10,350	\$1324	\$11,674
Councillor M. Roberston	\$10,350	\$1110	\$11,460
Councillor Warren	\$10,350	\$900	\$11,250

³ For CPP, travel, meals, accommodations, and other.

COMMUNITY PROFILE

Located in southeastern New Brunswick along the scenic Richibucto River, the municipality of Five Rivers was established in 2024 as part of the province's local governance reform. This newly amalgamated community includes the former village of Rexton and the former LSDs of Richibucto Parish, Weldford, and Harcourt.

Geography & Transportation

Five Rivers lies in Kent County and serves as a central hub between other rural communities in the region. The area enjoys convenient access via Routes 11, 126, and 134, making it accessible from Moncton, Miramichi, and other key centers. The Richibucto River, which winds through the heart of the community, has long been a vital part of local identity, history, and recreation.

Population & Services

With a population of just under 4,000 residents, Five Rivers provides essential municipal services: transportation, sewer, planning and building inspection, fire services, bylaw enforcement, animal control, waste collection, and recreation and culture. In addition, the community is currently served by the RCMP detachment in nearby Richibucto and municipal fire stations located in Rexton, Beersville, and Harcourt.

Healthcare & Economy

The Rexton Health Centre provides medical services to residents of Five Rivers. Outside Five Rivers, residents can access a walk-in clinic in Beaurivage and the Stella-Maris-de-Kent Hospital in Sainte-Anne-de-Kent. The local economy features a variety of commercial and industrial businesses and also relies on regional agriculture and aquaculture, tourism, and trades.

Culture & Community Life

Rooted in Mi'kmaq, Acadian, and Scottish heritage, Five Rivers is rich in culture and tradition. Community events, recreational programs, and historic sites – such as the Bonar Law Historic Site, the former home of British Prime Minister Andrew Bonar Law – draw visitors and locals alike. The community also offers year-round activities, from concerts and sports to summer markets and winter festivals.

Looking Ahead

As a newly formed municipality, Five Rivers is working to grow its infrastructure, community programs, and economic opportunities while preserving its unique character and history. Through partnerships and strong local leadership, the municipality is focused on building a sustainable, vibrant future for its residents.

BUILDINGS & FACILITIES

The main buildings, parks, and facilities of Five Rivers are shown below.

MUNICIPAL OFFICE

82 MAIN STREET



PUBLIC WORKS BUILDING

MAIN STREET



REXTON FIRE DEPARTMENT AND AMBULANCE BAY

MAIN STREET



BEERSVILLE FIRE DEPT

ROUTE 465 FORDS MILLS



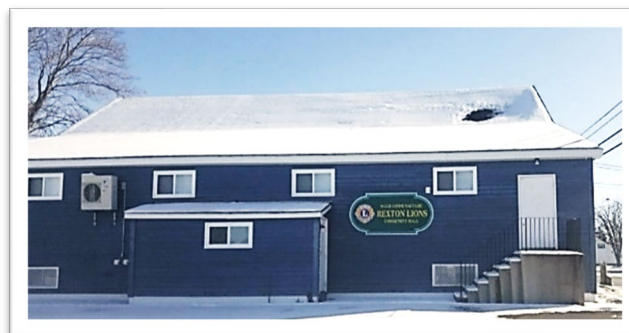
HARCOURT FIRE STATION

ROUTE 116



COMMUNITY CENTRE

MAIN STREET



BONAR LAW COMMON
ROUTE 116



BONAR LAW MUSEUM
ROUTE 116



REXTON REC CENTRE
CENTENNIAL WEST AVENUE



CARSON'S LANDING
RIVER STREET



REXTON BALL FIELD
CENTENNIAL AVENUE



MACNARIN PARK
MAIN STREET



KENNEY PARK
MAIN STREET



MUNICIPAL LAGOON
MAIN STREET



PROPERTY TAXES & USER FEES

This section presents property tax and user fee information for 2024.

To calculate the property tax due for a given residential property, one can divide the assessment value of the property by 100 and then multiply that figure by the municipal property tax rate for that taxation area. Written as a formula, this would be **(Property Tax Assessment/100) x Residential Tax Rate.**

For example, if a residential property is valued at \$100,000 and the tax rate is \$1.50, the owner would pay \$1500, which results from $\$100,000/100 \times 1.5$.

Municipalities set their residential property tax rates for each taxation area (in our case, for Rexton, Richibucto Parish, Weldford, and Harcourt). They also set a tax rate multiplier for commercial and industrial properties, which can range between 1.4 and 1.8.

Municipal taxes for non-residential properties (commercial or heavy industrial properties) are calculated as follows: **(Property Tax Assessment / 100) x Residential Tax Rate x Non-Residential Multiplier.**

For example, if a non-residential property is valued at \$500,000, the residential tax rate is \$1.50, and the non-residential multiplier is 1.6, the owner would pay \$12,000, which results from $\$500,000/100 \times 1.5 \times 1.6$.

In 2024, Five Rivers set its multiplier to 1.5.

PROPERTY TAX ASSESSMENT BASE

The chart below shows Five Rivers' property tax assessment base by taxation area.

TAX BASE	Rexton	Richibucto Parish	Weldford	Harcourt	TOTAL
Residential	\$101,781,100	\$130,954,200	\$155,708,000	\$20,670,800	\$409,114,100
Non-Residential	\$7,481,900	\$9,604,200	\$1,540,600	\$1,251,200	\$19,877,900
Heavy Industrial	\$0	\$0	\$2,789,800	\$0	\$2,789,800
TOTAL	\$109,263,000	\$140,558,400	\$160,038,400	\$21,922,000	\$431,781,800

The chart below shows tax base by area as a percentage of Five Rivers' total property tax base.

TAX BASE	Rexton	Richibucto Parish	Weldford	Harcourt	TOTAL
Residential	23.6%	30.3%	36.1%	4.8%	94.8%
Non-Residential	1.7%	2.2%	0.4%	0.3%	4.6%
Heavy Industrial	0.0%	0.0%	0.6%	0.0%	0.6%
TOTAL	25.2%	32.6%	37.1%	5.1%	100%

PROPERTY TAX RATES BY AREA

The chart below shows the 2024 tax rates for residential and non-residential properties by area. In addition to the residential tax rate, all former Local Service Districts in New Brunswick pay 0.4115 cents for transportation services from the province.

RATE TYPE	Rexton	Richibucto Parish	Weldford	Harcourt
Residential	1.3779	0.6347	0.7379	0.8481
Rural Transport	0.0000	0.4115	0.4115	0.4115
Residential + Transport	1.3779	1.0462	1.1494	1.2596
Non-Residential ⁴	2.0669	0.9521	1.1069	1.8894

SEWER FEES

In 2024, annual fees for sewer services in Five Rivers were as follows. Standard Lot = **\$345**. Vacant Lot = **\$241.50**.

⁴ Calculated by multiplying the Residential Tax Rate by the Multiplier, which was set at 1.5 in Five Rivers in 2024.

FINANCIALS

All municipalities are responsible to establish and manage **operating budgets** (to collect revenue and pay for expenses) and **capital budgets** (to purchase assets).

CAPITAL FUNDS AND BUDGETS

Capital funds represent the accumulated savings of a municipality. Capital funds may be used to add, upgrade, or replace tangible assets such as buildings, road and street infrastructure, sewer infrastructure, recreation facilities, vehicles, and heavy machines and equipment.

Municipalities obtain capital funds from the following sources:

- By transferring surpluses in operating budgets into capital funds and reserves.
- Through sales of municipal assets.
- From borrowing (through the Municipal Capital Borrowing Board or MCBB).
- From grants from the Canada Community Building Fund (CCBF) and the Green Municipal Fund (GMF).
- From grants from other federal or provincial government agencies.
- From grants from the Federation of Canadian Municipalities (FCM).
- From grants and donations from private firms and persons.

CAPITAL FUNDS

Capital funds may be general capital funds or utility capital funds. General capital funds may be allocated to add, upgrade, or replace assets that are not related to sewer infrastructure (for example, road and street infrastructure and recreation facilities). Utility capital funds may be allocated to add, upgrade, or replace assets that are related to sewer infrastructure. As of December 31, 2024, Five Rivers had capital funds as shown below.

GENERAL FUNDS		UTILITY FUNDS	
FUND	AMOUNT	FUND	AMOUNT
General Capital Fund	\$122,695	Utility Capital Fund	\$0

CANADA COMMUNITY BUILDING FUND (CCBF)

The Canada Community Building Fund (CCBF) is a federal program that provides local governments across Canada with direct capital funding for qualified capital projects. Formerly, the CCBF was known as the Gas Tax Fund. To access CCBF funds, a municipality must create a capital investment plan for a specific 5-year period (such as 2024-2028). The plan lists and describes each capital project to be completed, the amount to be spent on the project, the CCBF contribution to the project, the municipal contribution to the project, and the year(s) when the project will take place. The 5-Year Plan must be approved by Council and then by the province before funding is released to the municipality.

In 2024, Five Rivers was due to receive **\$83,937** in CCBF funding in 2024. On December 31, 2024, Five Rivers had accumulated **\$382,504** in its CCBF fund. Five Rivers also received **\$5664** from the CCBF to install playground equipment at the Bass River Hall and Country Club.

OPERATING FUNDS AND BUDGETS

Municipalities in New Brunswick are responsible for two operating budgets: the utilities operating budget for water and wastewater, and the general operating budget for everything else (administration, planning, accounting, transportation, protective services, waste collection, recreation, culture, etc.).

Most utility operating revenue is derived from sewer user fees set.

Most general operating revenue is derived from property taxes.

All municipalities in New Brunswick are required to establish, account for, and report against two annual operating budgets.

The first is a General Operating Budget for everything NOT related to utilities (water, wastewater, electrical power).

The second is a Utility Operating Budget for everything related to water, wastewater, and electrical power.

These two budgets are independent of one another and do not share revenues or expenditures.

For detailed information about the 2024 operating budgets for Five Rivers, see Appendix 1: Consolidated Financial Statements.

Year-End Surplus/Deficit

If a municipality's annual revenues do not equal its expenditures in an annual operating budget, it must report a year-end surplus or a deficit. That surplus or deficit carries forward to the operating budget in two (2) years. For example, if a municipality recorded a deficit in its general operating budget of \$10,000 in 2020, that deficit would have carried forward to the 2022 general operating budget as an expenditure. Surpluses carry forward as revenue. In 2024, Five Rivers had a **\$274,193** surplus in its general operating budget and a **\$20,865** surplus in its utility operating budget.

RESERVE FUNDS

Reserve funds are funds established by motions of Council. That is, Council must vote to add funds to or extract funds from a reserve fund. As of December 31, 2024, Five Rivers had the following funds in reserves.

GENERAL FUNDS		UTILITY FUNDS	
FUND	AMOUNT	FUND	AMOUNT
General Operating Reserve	\$80,652	Utility Operating Reserve	\$5596
General Capital Reserve	\$228,427	Utility Capital Reserve ⁵	\$129,075
TOTAL FUNDS			\$134,671

In 2024, the Council of Five Rivers approved the following transfers to and from reserve funds.

TRANSFER FROM	TRANSFER TO	MONTH	AMOUNT
Utility Operating Fund	Utility Capital Reserve Fund	December	\$10,000
Utility Operating Fund	Utility Operating Reserve Fund	December	\$10,000
TOTAL FUNDS			\$20,000

⁵ These funds were due to fully allocated to the Wastewater Project in 2025.

DEBENTURES (LONG-TERM DEBT)

Debentures are loans taken out by municipalities that have been approved by the Government of New Brunswick's Municipal Capital Borrowing Board (MCBB). Each loan is approved for a particular use such as transportation, sewer, or fire, and must be paid back over a specific time period (5, 10, 20, or 30 years). The interest rate on each debenture moves with the prime rate of Canada. By law, municipalities cannot borrow money more than \$10,000 from any private lending institution without MCBB approval. To be eligible to borrow, a municipality's debt ratio (a measure of debt to income) must be less than 20%. As of December 31, 2024, Five Rivers had the following debentures.

DEBENTURE	TYPE	START YEAR	END YEAR	AMOUNT
BP 36-2026	Works	2016	2026	\$160,000
GNB LEASE ⁶	Fire	2019	2027	\$350,000 ⁷
GNB LEASE ⁶	Fire	2009	2028	\$750,000 ⁷
BJ 39-2013	Utility	2013	2028	\$21,350
GNB LEASE ⁶	Fire	2020	2029	\$750,000 ⁷
BU 34-2018	Fire	2018	2033	\$380,000
CE 23-2023	Recreation	2023	2033	\$550,000
GNB LEASE ⁶	Fire	2024	2033	\$525,000 ⁷
BL 38-2014	Fire	2014	2034	\$1,493,000

⁶ These GNB leases were established prior to amalgamation in 2023.

⁷ Estimated original value of GNB lease.

COMMUNITY INVESTMENT GRANTS

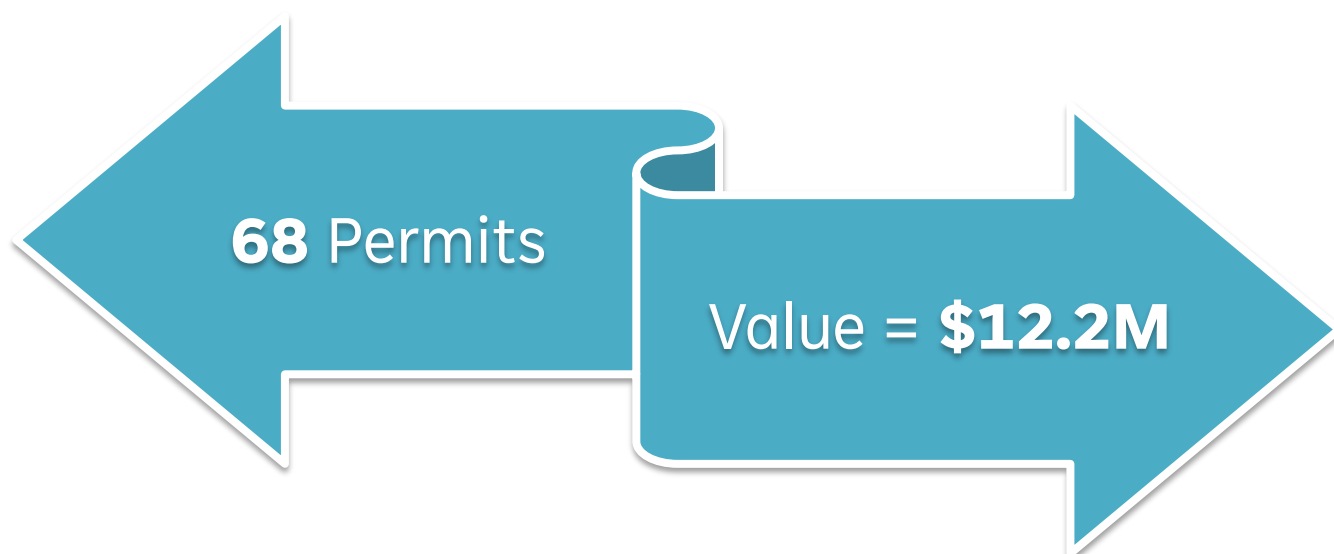
One responsibility of local government is to foster the social, cultural, and environmental well-being of its community.

In 2024, Five Rivers awarded grants of \$500 or more to the organizations listed below.

RECIPIENT	VALUE
East Coast Brazilian Jiu-Jitsu	\$500
Elsipogtog Powwow	\$2,000
BLMS 2024 scholarship - 2 students	\$1,000
École Clément-Cormier 2024 scholarship - 1 student	\$500
Upriver Country Market Inc. 2024 Annual Grant	\$14,000
TOTAL	\$18,000

BUILDING PERMITS & DEVELOPMENT

The graphic below shows the number of planning and building permits issued in 2024 in Five Rivers and their total value. These permits generated **\$59,860** in revenue for Five Rivers.



APPENDIX 1 – AUDITED FINANCIAL STATEMENTS

The following section provides a copy of the official audited financial statements for Five Rivers in 2024.

FIVE RIVERS

Consolidated Financial Statements

December 31, 2024



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INDEPENDENT AUDITORS' REPORT

To Her Worship the Mayor and Members of Council

Opinion

We have audited the accompanying consolidated financial statements of the Five Rivers (the Municipality), which comprise the consolidated statement of financial position as at December 31, 2024, and the consolidated statements of operations, changes in net debt and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Five Rivers as at December 31, 2024, and the results of its consolidated operations and its consolidated cash flows for the year then ended in accordance with with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Municipality in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Municipality's financial reporting process.



**Bourque
Richard
Boutot** P.C. INC.

CHARTERED PROFESSIONAL ACCOUNTANTS | COMPTABLES PROFESSIONNELS AGRÉÉS

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

A further description of our responsibilities for the audit of the consolidated financial statements is included in the appendix of this auditor's report. This description, which is located on page 3, forms part of our auditor's report.

The budget figures are presented for comparison purposes. They have been prepared and approved by the Municipal Council. These figures have not been audited or reviewed.

Bourque Richard Boutot

Chartered Professional Accountants

Dieppe, NB

April 23, 2025

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APPENDIX TO INDEPENDENT AUDITOR'S REPORT

Description of the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Municipality's to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Municipality's to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

FIVE RIVERSConsolidated Statement of Operations
Year ended December 31

	2024 Budget (Unaudited) (Note 19)	2024 Actual	2023 Actual
REVENUES			
Property tax warrant	\$ 3,867,822	\$ 3,867,822	\$ 3,406,138
Community funding and Equalization grant	36,792	36,792	46,324
Services provided to other governments	92,588	110,430	84,425
Sale of services, fines and other fees	112,948	158,547	177,067
Other government transfers	113,000	1,595,435	958,077
Water and Wastewater user fees	231,394	228,299	218,969
Interest	4,000	45,514	32,870
Other	13,000	14,639	794,573
Gain (loss) on disposal of tangible capital assets	-	4,450	540
	<u>4,471,544</u>	<u>6,061,928</u>	<u>5,718,983</u>
EXPENDITURES			
General government services	805,489	794,832	697,545
Protective services	1,640,720	1,635,280	1,437,132
Transportation services	760,570	643,477	743,815
Environmental health services	423,080	410,091	400,465
Environmental development services	197,830	201,159	189,045
Recreational and cultural services	494,117	441,558	496,985
Water and wastewater	212,866	203,078	225,097
	<u>4,534,672</u>	<u>4,329,475</u>	<u>4,190,084</u>
Annual surplus (deficit) (note 17)	<u>\$ (63,128)</u>	1,732,453	1,528,899
Accumulated surplus, beginning of year		6,501,143	4,972,244
Accumulated surplus, end of year		<u>\$ 8,233,596</u>	<u>\$ 6,501,143</u>

FIVE RIVERSConsolidated Statement of Financial Position
December 31,**2024****2023****FINANCIAL ASSETS**

Cash (note 3)	\$	285,692	\$	432,390
Receivables				
General		88,657		86,413
Federal government and its agencies (note 4)		107,883		104,375
Province of New Brunswick (note 5)		450,211		574,796
Investments		14,256		12,161
Post employment benefits receivable (note 10)		-		14,700
	\$	946,699	\$	1,224,835

LIABILITIES

Payables and accruals	\$	290,538	\$	632,457
Deferred revenue (note 6)		450,022		310,234
Long term debt (note 7)		1,746,722		1,950,607
Capital lease obligations (note 8)		596,256		240,933
Accrued sick leave (note 9)		32,069		51,529
Post employment benefits payable (note 10)		6,600		-
		3,122,207		3,185,760
NET DEBT		(2,175,508)		(1,960,925)

NON-FINANCIAL ASSETS

Tangible capital assets (note 15)	22,430,347	19,916,203
Accumulated amortization (note 15)	12,021,243	11,454,135
	10,409,104	8,462,068
ACCUMULATED SURPLUS	\$ 8,233,596	\$ 6,501,143

Commitments (note 14)

Contingencies (note 11)

APPROVED BY


_____, Mayor
_____, Councillor 

FIVE RIVERS**Consolidated Statement of Change in Net Debt**
Year ended December 31,**2024****2023**

Annual surplus	\$ 1,732,453	\$ 1,528,899
Acquisition of tangible capital assets	(2,536,820)	(2,431,097)
Proceeds on disposition of tangible capital assets	4,450	5,340
Amortization of tangible capital assets	589,784	532,532
Gain on disposition of tangible capital assets	(4,450)	(540)
	<u>(214,583)</u>	<u>(364,866)</u>
Increase in net debt	(214,583)	(364,866)
Net debt, beginning of the year	<u>(1,960,925)</u>	<u>(1,596,059)</u>
Net debt, end of the year	<u>\$ (2,175,508)</u>	<u>\$ (1,960,925)</u>

FIVE RIVERS

Consolidated Statement of Cash Flow

Year ended December 31,

2024**2023****Operating transactions**

Annual surplus	\$ 1,732,453	\$ 1,528,899
Gain on disposition of tangible capital assets	(4,450)	(540)
Amortization of tangible capital assets	589,784	532,532
Receivable - General	(2,244)	(59,679)
Receivable - Federal government and its agencies	(3,508)	(62,722)
Receivable - Province of New Brunswick	124,585	(531,183)
Payables and accruals	(341,919)	423,211
Deferred revenue	139,788	44,792
Accrued sick leave	(19,460)	2,710
Post employment benefits payable/receivable	21,300	(2,200)
	<u>2,236,329</u>	<u>1,875,820</u>

Capital transactions

Acquisition of tangible capital assets	(2,536,820)	(2,431,097)
Proceeds on disposition of tangible capital assets	4,450	5,340
	<u>(2,532,370)</u>	<u>(2,425,757)</u>

Financing transactions

Long-term debt	(203,885)	581,607
Capital lease obligations	355,323	240,933
	<u>151,438</u>	<u>822,540</u>

Investing transactions

Investments	(2,095)	(5,606)
-------------	---------	---------

Net increase (decrease) in cash and cash equivalents (146,698) 266,997

Cash and cash equivalents

Beginning of year	432,390	165,393
End of year	<u>\$ 285,692</u>	<u>\$ 432,390</u>

FIVE RIVERS**Notes to the Consolidated Financial Statements****December 31, 2024**

1. Purpose of the organization

The Village of Five Rivers was incorporated as a village by the Province of New Brunswick Municipalities Act on November 9, 1966. As a Municipality, the Village of Five Rivers is exempt from income tax under section 149(1)(c) of the Canadian Income Tax Act.

2. Summary of significant accounting policies

The consolidated financial statements of the Village of Five Rivers are the representations of management prepared in accordance with Canadian generally accepted accounting principles for local governments, as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada.

The focus of PSA financial statements is on the financial position of the Municipality and the changes thereto. The Consolidated Statement of Financial Position includes all of the assets and liabilities of the Municipality.

Significant aspects of the accounting policies adopted by the Municipality are as follows:

Reporting entity

These consolidated financial statements reflect the assets, liabilities, revenues, expenditures and changes in net debt and cash flows of the reporting entity. The reporting entity is comprised of all organizations and enterprises accountable for the administration of their affairs and resources to the Municipality and which are owned or controlled by the Municipality.

Interdepartmental and organizational transactions and balances are eliminated.

Budget

The budget figures contained in these financial statements were approved by Council on December 12, 2023, and by the Minister of Local Government on January 2, 2024.

Revenue recognition

- (a) Unrestricted revenue is recorded on an accrual basis and is recognized when collection is reasonably assured. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.
- (b) Other revenue is recorded when it is earned.

Use of estimates

The preparation of the consolidated financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amount of revenues and expenses during the reporting period. These estimates are reviewed periodically, and as adjustments become necessary, they are reported in earnings in the period in which they become known. Actual results may differ from those estimates.

Financial instruments

The Municipality's financial instruments consist of cash, short-term investments, accounts receivable, due from the Province of New Brunswick, due from the Federal Government, due from own funds, bank loan, payables and accruals, funds held in trust and long-term debt. Unless otherwise noted, it is management's opinion that the Municipality is not exposed to significant interest, currency or credit risk arising from these financial instruments. The fair value of these financial instruments approximates their carrying values, unless otherwise noted.

FIVE RIVERS

Notes to the Consolidated Financial Statements

December 31, 2024

2. Summary of significant accounting policies (continued)**Financial instruments (continued)**

The Municipality is subject to credit risk through its accounts receivable. The Municipality minimizes credit risk through ongoing credit management.

Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks and short term deposits with original maturities of three months or less.

Tangible capital assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost of the tangible capital asset is amortized on a straight line basis over the estimated useful life as follows:

Asset type	<u>Years</u>
Land improvements	5-25 years
Buildings	40 years
Vehicles	3-5 years
Machinery and equipment	5-15 years
Heavy equipment	10-15 years
Computer hardware and software, and communication equipment	3-5 years
Furniture and fixtures	3-5 years
Road surface	5-15 years
Road grade	10-30 years
Bridges	30-50 years
Marine structures	25-30 years
Lighting / traffic lights	10-15 years
Water and wastewater networks	15-100 years
Dams and water structures	25-50 years
Leasehold improvements	Over the term of the lease

Assets under construction are not amortized until the asset is available for productive use.

Segmented information

The Village of Five Rivers is a diversified municipal unit that provides a wide range of services to its residents. For management reporting purposes, the Municipality's operations and activities are organized and reported by function. This presentation was created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations. Municipal services are provided by departments as follows:

General government services

This department is responsible for the overall governance and financial administration of the Municipality. This includes council functions, general and financial management, legal matters and compliance with legislation as well as civic relations.

FIVE RIVERS

Notes to the Consolidated Financial Statements

December 31, 2024

2. Summary of significant accounting policies (continued)**Segmented information (continued)**Protective services

This department is responsible for the provision of policing services, fire protection, emergency measures, animal control and other protective measures.

Transportation services

This department is responsible for common services, roads and streets maintenance, street lighting, traffic services, parking and other transportation related functions.

Environmental health services

This department is responsible for the provision of waste collection and disposal.

Environmental development services

This department is responsible for planning and zoning, community development, tourism and other municipal development and promotion services.

Recreation and cultural services

This department is responsible for the maintenance and operation of recreational and cultural facilities, including the swimming pool, arena, parks and playgrounds and other recreational and cultural facilities.

Water and wastewater systems

This department is responsible for the provision of water and wastewater services including the maintenance and operation of the underground networks, treatment plants, reservoirs and lagoons.

Post employment benefits

The Municipality recognizes its obligations under post employment benefit plans and the related costs, net of plan assets. The Municipality has a sick leave benefit as documented in Note 9 and pension plan as documented in Note 10.

3. Cash	2024	2023
Cash - restricted (note 18)	\$ 399,997	\$ 372,741
Cash - unrestricted	(114,305)	59,649
	\$ 285,692	\$ 432,390

4. Due from Federal government and its agencies	2024	2023
Canada Revenue Agency (HST refund)	\$ 107,883	\$ 104,375

FIVE RIVERS

Notes to the Consolidated Financial Statements
December 31, 2024

5. Due from Province of New Brunswick	2024	2023
Regional Development Corporation	\$ 443,938	\$ 574,796
Other	6,273	-
	<u>\$ 450,211</u>	<u>\$ 574,796</u>

6. Deferred revenue	2024	2023
Canada Community-Building Fund (CCBF)	\$ 382,567	\$ 298,103
Other	67,455	12,131
	<u>\$ 450,022</u>	<u>\$ 310,234</u>

7. Long-term debt	2024	2023
Small capital loan (SCL) with the Province of New Brunswick, original amount of \$187,116, repayable in annual instalments of \$36,865 including interest calculated at a rate of 5%, maturing in October 2028	\$ 130,722	159,607
<u>New Brunswick Municipal Financing Corporation</u>		
Debentures:		
General		
BL38-2014, 1.20% to 3.7%, due in 2034, OIC #12-0051, #13-0030 & #13-0049	765,000	846,000
BP36-2016, 1.2% to 2.95%, due in 2026, OIC #15-65	21,000	31,000
BU34-2018, 2.55% to 3.55%, due in 2033, OIC #17-0006	248,000	271,000
CE23-2023, 4.83% to 5.24%, due in 2033, OIC #22-0039	506,000	550,000
	<u>1,540,000</u>	<u>1,698,000</u>
Water and wastewater		
BJ39-2013, 1.25% to 4.15%, due in 2028, OIC #10-0030	76,000	93,000
	<u>\$ 1,746,722</u>	<u>\$ 1,950,607</u>

Approval of the Municipal Capital Borrowing board has been obtained for the long-term debt.

Principal payments required during the next five years are as follows:

2025 -	\$	212,329
2026 -	\$	221,846
2027 -	\$	219,438
2028 -	\$	227,110
2029 -	\$	178,000

FIVE RIVERS**Notes to the Consolidated Financial Statements****December 31, 2024**

8. Capital lease obligations	2024	2023
Sublease contract for a fire truck, repayable in annual instalments of \$23,251 including interest calculated at a rate of 7%, maturing in May 2027	\$ 69,754	\$ 93,005
Sublease contract for a fire truck, repayable in annual instalments of \$34,350 including interest calculated at a rate of 7%, maturing in June 2029	171,753	206,103
Sublease contract for a fire truck, repayable in annual instalments of \$34,350 including interest calculated at a rate of 7%, maturing in June 2029	551,680	-
	793,187	299,108
Interest included in instalments	(196,931)	(58,175)
	\$ 596,256	\$ 240,933

Minimum capital lease payments during the next nine years are as follows:

2025 -	\$	118,899
2026 -	\$	118,899
2027 -	\$	118,899
2028 -	\$	95,648
2029 -	\$	95,649
2030 -	\$	61,298
2031 -	\$	61,298
2032 -	\$	61,298
2033	\$	61,299

9. Accrued sick leave

The Municipality provides sick leave that accumulates at 1.25 days per month for full-time employees. All employees can accumulate a maximum of 120 sick leave days. An employee can take a leave with pay for an amount of time equal to the accumulated sick leave. The sick leave is an unfunded benefit. As such, there are no applicable assets. Benefits are paid out of general revenue as they come due.

The unfunded liability was \$51,529 on December 31, 2023 and \$32,069 on December 31, 2024.

FIVE RIVERS**Notes to the Consolidated Financial Statements****December 31, 2024**

10. Post employment benefits payable / receivable**(a) Pension obligation**

The Municipality and its employees participate in the New Brunswick Municipal Employees Pension Plan (NB MEPP). The NB MEPP is a multiple-employer defined benefit pension plan administered by a board elected by the members under the provisions of the Municipalities Act of New Brunswick. The NB MEPP provides pensions based on length of service and best average earnings.

Actuarial valuations for funding purposes are performed either annually or triennially depending on the financial position of the NB MEPP (currently annually). In turn, the actuarial valuations for accounting purposes are based on these figures (with adjustments). The most recent actuarial valuation was prepared as at December 31, 2022 and resulted in an overall NB MEPP accrued benefit obligation of \$148,620,600 based on the accounting basis.

The actuarial valuation for accounting purposes was based on a number of assumptions about future events, such as inflation rates, interest rates, wage and salary increases and employee turnover and mortality. The assumptions used reflect management's best estimates. The following summarizes the major assumptions in the valuation as at December 31, 2023:

- the expected inflation rate is 2.10%
- the discount rate used to determine the accrued benefit obligation is 6.05%
- the expected rate of return on assets is 6.05%
- retirement age varies by age and employment category
- estimated average remaining service life (EARSLS) is 14.0 years.

The actuarial valuation prepared as at December 31, 2022 indicated that the market value of net assets available for the accumulated plan benefits were less than the present value of these benefits. The pension plan has been granted a solvency deficiency exemption by the Province of New Brunswick. On a going concern valuation basis, the actuarial valuation indicated a plan deficit of \$12,228,600, a change of \$13,522,700 from the December 31, 2021 surplus of \$1,294,100. Based on the assumptions as at December 31, 2022, the actuary expected the level of employer and employee contributions to be sufficient to fund the current service cost and going concern special payments, as required by the Pension Benefits Act.

As at December 31, 2022, the NB MEPP provides benefits for 315 retirees. Total benefit payments to retirees and terminating employees during 2024 are estimated to be approximately \$5,540,900 (actual 2023, \$7,516,800) in totality for the NB MEPP.

Employees make contributions using rates that vary by earnings level and employment category, with an overall average contribution rate of approximately 7.95%. Each participating body contributes an amount that equals their employees contribution amounts. Pension fund assets are invested in short term securities, bonds, Canadian equities and foreign equities. Combined employees and municipalities contributions for 2024 are estimated to be approximately \$9,335,000 (actual 2023, \$9,159,600 in totality for the NB MEPP).

The following summarizes the NB MEPP data as it relates to the Five Rivers:

- The average age of the 4 active employees covered by the NB MEPP is 53.9 as at December 31, 2022
- Benefit Payments were \$16,700 in 2023 and were estimated to be \$16,300 in 2024
- Combined Contributions were \$36,400 in 2023 and were estimated to be \$33,800 in 2024

FIVE RIVERS

Notes to the Consolidated Financial Statements

December 31, 2024

10. Post employment benefits payable (continued)

In addition to determining the position of the NB MEPP as it relates to the Five Rivers as at December 31, 2022 and December 31, 2023, NB MEPP's actuary performed an extrapolation of the December 31, 2023 accounting valuation to determine the estimated position as at December 31, 2024. The extrapolation assumes assumptions used as at December 31, 2024 remain unchanged from December 31, 2023. The extrapolation also assumes assets return 6.05% net of all fees and expenses. If experience is different than assumed, amounts will be adjusted to reflect actual experience. Results of the extrapolation are as follows:

	2023	Estimated 2024
Accrued benefit liability		
Accrued benefit liability at beginning of period	\$ (16,200)	\$ (6,100)
Pension expense for the year	26,500	29,600
Less Employer contributions	(16,400)	(16,900)
Accrued benefit liability/(assets) at end of period	\$ (6,100)	\$ 6,600

In summary, the accrued benefit liability as it relates to the Five Rivers is estimated to be \$6,600 as at December 31, 2024. This compares to \$(16,200) as at January 1, 2023 and \$(6,100) as at December 31, 2023. This amount is included in the post employment benefits payable on the consolidated statement of financial position.

The financial position as it relates to the accrued benefit liability is shown as follows and illustrates the unamortized amounts being recognized in pension expense over time:

	2023	Estimated 2024
Reconciliation of funded status at end of period		
Accrued benefit obligation	\$ 836,200	\$ 902,400
Plan assets	724,900	786,800
Plan deficit	111,300	115,600
Unamortized prior service costs / (savings)	-	-
Unamortized experience losses / (gains)	117,400	109,000
Unamortized transitional obligation / (asset)	-	-
Accrued benefit liability at end of period	\$ (6,100)	\$ 6,600

FIVE RIVERS

Notes to the Consolidated Financial Statements

December 31, 2024

10. Post employment benefits payable (continued)

The following illustrates the reconciliation of accrued benefit obligation from the beginning of period to the end of period:

	2023	Estimated 2024
Reconciliation of accrued benefit obligation		
Accrued benefit obligation at beginning of period	\$ 732,400	\$ 836,200
Current service cost	33,800	31,500
Benefit payments	(16,700)	(16,300)
Interest for period	45,600	51,000
Cost / (savings) of plan amendments	-	-
Experience loss / (gain) during period	41,100	-
	<hr/>	<hr/>
Accrued benefit obligation at end of period	\$ 836,200	\$ 902,400

The following illustrates the reconciliation of plan assets from the beginning of period to the end of period:

	2023	Estimated 2024
Reconciliation of plan assets		
Plan assets at beginning of period	\$ 644,900	\$ 724,900
Employer contributions	16,400	16,900
Employee contributions	20,000	16,900
Benefit payments	(16,700)	(16,300)
Return on plan assets during period	60,300	44,400
	<hr/>	<hr/>
Plan assets at end of period	\$ 724,900	\$ 786,800

Total expenses related to pensions include the following components:

	2023	Estimated 2024
Pension expense		
Employer current service cost	\$ 13,800	\$ 14,600
Interest on accrued benefit obligation	45,600	51,000
Expected return on assets	(40,300)	(44,400)
Amortization of unrecognized balances		
Prior service costs / (savings)	-	-
Experience loss / (gain)	7,400	8,400
Transitional obligation / (asset)	-	-
	<hr/>	<hr/>
Total amortization	7,400	8,400
	<hr/>	<hr/>
Pension expense	\$ 26,500	\$ 29,600

The pension expense is included in the statement of operations.

FIVE RIVERS**Notes to the Consolidated Financial Statements**December 31, 2024

11. Contingencies

In the normal course of operations, the Municipality becomes involved in various claims and legal proceedings. While the final outcome with respect to claims and legal proceedings pending at December 31, 2024 cannot be predicted with certainty, it is the opinion of management and council that resolution of these matters will not have a material adverse effect as the Municipality maintains insurance coverage in amounts considered appropriate.

12. Short-term borrowings compliance**Interim borrowing for capital**

The Municipality does not have any revolving operating facility.

The Municipality has ministerial authority for short-term borrowings as follows:

Water and Wastewater Capital Fund, M.O. #22-0039 \$ 3,048,000

The Municipality holds outstanding ministerial orders as follows:

Water and Wastewater Capital Fund, M.O. #22-0039 \$ 750,000

Operating borrowing

As prescribed in the Municipalities Act, borrowing to finance General Fund operations is limited to 4% of the Municipality's operating budget. Borrowing to finance Utility Fund operations is limited to 50% of the operating budget for the year. In 2024, the Municipality has complied with these restrictions.

Inter-fund borrowing

The Municipal Financial Reporting Manual requires that short-term inter-fund borrowings be repaid in next the year unless the borrowing is for a capital project. The amounts payable between funds are not in compliance with the requirements.

13. Water and wastewater fund surplus/deficit

The Municipalities Act requires water and wastewater fund surplus/deficit amounts to be absorbed into one or more of four operating budgets commencing with the second next ensuing year. The balance of the surplus/deficit at the end of the year consists of:

	2024	2023
2024 Surplus	\$ 20,865	\$ -
2023 Surplus	54,175	54,175
2022 Deficit	(18,721)	(21,733)
2021 Deficit	-	(73)
2020 Deficit	-	(6,915)
	<u>\$ 56,319</u>	<u>\$ 25,454</u>

FIVE RIVERS

Notes to the Consolidated Financial Statements

December 31, 2024

14. Commitments

The Municipality has various agreements with regards to snow removal for the next three years. The annual payments required are as follows:

2025 - \$260,438

2026 - \$271,187

2027 - \$184,816

FIVE RIVERS

Notes to the Consolidated Financial Statements
December 31, 2024

15. Schedule of Tangible Capital Assets

	Land	Land improvements	Buildings and leasehold improvements	Vehicles	Machinery and equipment	Infrastructure			Small equipment	Assets under construction	2024 Total	2023 Total
						Roads and street	Treatment facilities	Water and wastewater				
COST												
Balance, beginning of year	\$ 513,314	\$ 950,448	\$ 4,350,835	\$ 199,891	\$ 2,787,856	\$ 4,723,484	\$ 1,203,607	\$ 3,758,238	\$ 38,701	\$ 1,389,829	\$ 19,916,203	\$ 17,489,906
Add: Net additions during the year	13,165	13,112	9,695	-	493,150	-	-	-	-	2,007,698	2,536,820	2,431,097
Less: Disposal during the year	-	-	-	22,676	-	-	-	-	-	-	22,676	4,800
Balance, end of year	526,479	963,560	4,360,530	177,215	3,281,006	4,723,484	1,203,607	3,758,238	38,701	3,397,527	22,430,347	19,916,203
ACCUMULATED AMORTIZATION												
Balance, beginning of year	-	496,300	1,359,161	156,892	1,712,384	3,902,715	1,097,873	2,692,694	36,116	-	11,454,135	10,921,603
Add: Amortization during the year	-	39,333	161,049	13,714	159,883	137,177	9,721	67,184	1,723	-	589,784	532,532
Less: Accumulated amortization on disposal	-	-	-	22,676	-	-	-	-	-	-	22,676	-
Balance, end of year	-	535,633	1,520,210	147,930	1,872,267	4,039,892	1,107,594	2,759,878	37,839	-	12,021,243	11,454,135
NET BOOK VALUE OF TANGIBLE CAPITAL	\$ 526,479	\$ 427,927	\$ 2,840,320	\$ 29,285	\$ 1,408,739	\$ 683,592	\$ 96,013	\$ 998,360	\$ 862	\$ 3,397,527	\$ 10,409,104	\$ 8,462,068
Consists of:												
General Fund Assets	\$ 485,042	\$ 408,984	\$ 2,840,320	\$ 29,285	\$ 1,325,175	\$ 683,592	\$ -	\$ 51,952	\$ 862	\$ -	\$ 5,825,212	\$ 5,836,326
Water & Wastewater Fund Assets	41,437	18,943	-	-	83,564	-	96,013	946,408	-	3,397,527	4,583,892	2,625,739
	\$ 526,479	\$ 427,927	\$ 2,840,320	\$ 29,285	\$ 1,408,739	\$ 683,592	\$ 96,013	\$ 998,360	\$ 862	\$ 3,397,527	\$ 10,409,104	\$ 8,462,065

The Village has tangible capital assets under capital leases as follows, included in the amounts listed above:

	Historical Cost	Accumulated Amortization	Net Book Value
Machinery and equipment	\$ 742,793	\$ 44,043	\$ 698,750

FIVE RIVERS

Notes to the Consolidated Financial Statements
December 31, 2024

16. Schedule of Segment Disclosure

	General	Protective	Transportation	Environmental health	Environmental development	Recreation and cultural	Water and Wastewater	2024 Consolidated	2023 Consolidated
Revenues									
Property tax warrant	\$ 720,876	\$ 1,468,371	\$ 680,676	\$ 378,638	\$ 177,049	\$ 442,212	\$ -	\$ 3,867,822	\$ 3,406,138
Community funding and Equalization grant	6,857	13,968	6,475	3,602	1,684	4,206	-	36,792	46,324
Services provided to other governments	-	50,500	59,930	-	-	-	-	110,430	84,425
Sale of service, fines and other fees	-	-	-	-	117,443	41,104	-	158,547	177,067
Other government transfers	68,998	-	-	-	18,976	71,513	1,435,948	1,595,435	958,077
Water and wastewater user fees	-	-	-	-	-	-	228,299	228,299	218,969
Interest	3,714	-	-	-	-	-	41,800	45,514	32,870
Other	4,841	-	-	-	-	14,248	-	19,089	795,113
	<u>805,286</u>	<u>1,532,839</u>	<u>747,081</u>	<u>382,240</u>	<u>315,152</u>	<u>573,283</u>	<u>1,706,047</u>	<u>6,061,928</u>	<u>5,718,983</u>
Expenses									
Salaries and benefits	325,387	55,337	58,627	-	19,712	94,210	30,604	583,877	611,498
Goods and services	439,782	1,276,489	405,394	410,091	181,447	231,837	104,205	3,049,245	2,963,604
Amortization	8,083	236,599	178,605	-	-	103,785	62,712	589,784	532,532
Interest	14,612	66,855	851	-	-	11,726	5,557	99,601	73,812
Other	6,968	-	-	-	-	-	-	6,968	8,638
	<u>794,832</u>	<u>1,635,280</u>	<u>643,477</u>	<u>410,091</u>	<u>201,159</u>	<u>441,558</u>	<u>203,078</u>	<u>4,329,475</u>	<u>4,190,084</u>
Surplus (deficit) for the year	\$ 10,454	\$ (102,441)	\$ 103,604	\$ (27,851)	\$ 113,993	\$ 131,725	\$ 1,502,969	\$ 1,732,453	\$ 1,528,899

FIVE RIVERSNotes to the Consolidated Financial Statements
December 31, 2024

17. Reconciliation of Annual Surplus

	General Operating Fund	General Capital Fund	Water & Wastewater Operating Fund	Water & Wastewater Capital Fund	General Operating Reserve Fund	General Capital Reserve Fund	Water & Wastewater Operating Reserve Fund	Water & Wastewater Capital Reserve Fund	Total
2024 annual surplus (deficit)	\$ 737,568	\$ (511,599)	\$ 125,994	\$ 1,373,234	\$ 1,102	\$ 2,414	\$ 239	\$ 3,501	\$ 1,732,453
Adjustments to annual surplus (deficit) for funding requirements									
Second previous year's surplus/deficit	(141,808)	-	(10,000)	-	-	-	-	-	(151,808)
Transfers between funds									
Transfer from water and wastewater operating fund to water and wastewater capital reserve	-	-	(10,000)	-	-	-	-	10,000	-
Transfer from water and wastewater operating fund to water and wastewater operating reserve	-	-	(10,000)	-	-	-	10,000	-	-
Transfer from general operating fund to general capital fund	(51,385)	51,385	-	-	-	-	-	-	-
Transfer from water and wastewater operating fund to water and wastewater capital fund	-	-	(49,491)	49,491	-	-	-	-	-
Long-term debt principal repayment	(186,885)	186,885	-	-	-	-	-	-	-
Long-term debt principal repayment	-	-	(17,000)	17,000	-	-	-	-	-
Capital lease obligations principal repayment	(98,227)	98,227	-	-	-	-	-	-	-
Proceeds from disposal of tangible capital assets	4,450	(4,450)	-	-	-	-	-	-	-
Provision for sick leave accrual	(10,820)	-	(8,638)	-	-	-	-	-	(19,458)
Amortization expense	-	527,071	-	62,713	-	-	-	-	589,784
Change in amount recorded under PSA for defined benefit liability	21,300	-	-	-	-	-	-	-	21,300
Total adjustments to 2024 annual surplus (deficit)	(463,375)	859,118	(105,129)	129,204	-	-	10,000	10,000	439,818
2024 annual fund surplus (deficit)	\$ 274,193	\$ 347,519	\$ 20,865	\$ 1,502,438	\$ 1,102	\$ 2,414	\$ 10,239	\$ 13,501	\$ 2,172,271

FIVE RIVERSNotes to the Consolidated Financial Statements
December 31, 2024

18. Statement of Reserves

	General Operating Reserve	General Capital Reserve	Water & Wastewater Operating Reserve	Water & Wastewater Capital Reserve	2024 Total	2023 Total
Assets						
Cash and term deposits	\$ 80,651	\$ 237,339	\$ 5,596	\$ 169,076	\$ 492,662	\$ 475,406
Receivable (payable)	-	(62,665)	10,000	(40,000)	(92,665)	(102,665)
Accumulated Surplus	\$ 80,651	\$ 174,674	\$ 15,596	\$ 129,076	\$ 399,997	\$ 372,741
Revenue						
Transfers from General and Water and Wastewater Operating Funds	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ 20,000	\$ -
Interest	1,102	2,414	239	3,501	7,256	4,794
	1,102	2,414	10,239	13,501	27,256	4,794
Expenditures						
	-	-	-	-	-	-
Annual Surplus	\$ 1,102	\$ 2,414	\$ 10,239	\$ 13,501	\$ 27,256	\$ 4,794

The balance of the Water and Wastewater Operating Reserve is not in compliance with the limit of 5% of previous year expenditures.

FIVE RIVERS

Notes to the Consolidated Financial Statements
December 31, 2024

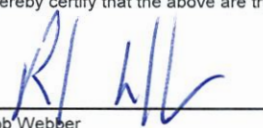
18. Statement of Reserves (continued)

Council Resolutions regarding transfers to and from reserves:

Moved by Karen Campbell, seconded by William Flanagan to transfer \$10,000 from the Utility Operating Fund to the Utility Capital Reserve Fund.

Moved by Karen Campbell, seconded by Elain Warren to transfer \$10,000 from the Utility Operating Fund to the Utility Operating Reserve Fund.

I hereby certify that the above are true and exact copies of resolutions adopted at the regular council meeting dated December 10, 2024



Rob Weber
Clerk,
Five Rivers



Date



FIVE RIVERSNotes to the Consolidated Financial Statements
December 31, 2024

19. Operating Budget to PSA Budget

	Operating Budget General	Operating Budget Water & Wastewater	Amortization TCA	Transfers	Total
Revenue					
Property tax warrant	\$ 3,867,822	\$ -	\$ -	\$ -	\$ 3,867,822
Services provided to other governments	92,588	-	-	-	92,588
Sales of services, fines and other fees	112,948	-	-	-	112,948
Community funding and Equalization grant	36,792	-	-	-	36,792
Other government transfers	77,682	-	-	35,318	113,000
Other transfers	13,000	-	-	-	13,000
Water and wastewater user fees	-	231,394	-	-	231,394
Interest	500	3,500	-	-	4,000
Surplus / (deficit) of second previous year	(106,490)	(10,000)	-	116,490	-
	<u>4,094,842</u>	<u>224,894</u>	<u>-</u>	<u>151,808</u>	<u>4,471,544</u>
Expenditures					
General government services	764,696	-	8,083	32,710	805,489
Protective services	1,337,081	-	236,599	67,040	1,640,720
Transportation services	581,095	-	178,605	870	760,570
Environmental health services	423,080	-	-	-	423,080
Environmental development services	197,830	-	-	-	197,830
Recreational and cultural services	378,526	-	103,785	11,806	494,117
Fiscal services					
- Long-term debt repayments	186,885	17,000	-	(203,885)	-
- Capital leasing arrangements	98,223	-	-	(98,223)	-
- Interest	112,426	4,000	-	(116,426)	-
- Short-term interest for capital projects	15,000	17,740	-	(32,740)	-
- Transfer from the Water and Wastewater Operating Fund to the Water and Wastewater Reserve Funds	-	40,000	-	(40,000)	-
Water and wastewater	-	146,154	62,712	4,000	212,866
	<u>4,094,842</u>	<u>224,894</u>	<u>589,784</u>	<u>(374,848)</u>	<u>4,534,672</u>
Surplus (deficit)	\$ -	\$ -	\$ (589,784)	\$ 526,656	\$ (63,128)

FIVE RIVERSNotes to the Consolidated Financial Statements
December 31, 2024

20. Expense support	Budget 2024	Actual 2024	Actual 2023
General government services			
Legislative			
Mayor	\$ 31,225	\$ 30,834	\$ 27,688
Councillors	79,288	74,253	71,292
Training	25,000	5,018	14,388
Other	5,000	6,441	7,060
General administrative			
Administrative			
Clerk and personnel	216,800	223,764	189,844
Office building	55,125	33,787	46,353
Legal services	10,000	11,802	9,796
Consulting - Human Resources	-	71,288	14,845
Other administrative services	33,000	18,451	31,036
Financial management			
Administration: Other	3,200	3,899	2,992
External audit	15,000	15,602	10,853
Other financial management	9,000	8,046	9,028
Common services			
Civic relations	8,500	6,519	10,880
Training and development	17,000	30	469
Other general administrative services			
Cost of assessment	85,964	85,964	74,998
Regional & Collaborative Services - KRSC	2,394	1,197	3,312
Liability insurance	85,000	84,620	74,939
Other general administrative services	5,000	4,853	1,893
Other general government services			
Grants for social and environmental services	27,000	19,500	18,621
Other general services	9,000	11,099	9,762
Labour projects	42,200	55,170	55,173
Amortization	8,083	8,083	7,394
Interest	32,710	14,612	4,929
	\$ 805,489	\$ 794,832	\$ 697,545
Protective services			
Police protection			
RCMP contract	\$ 985,376	\$ 985,376	\$ 956,676
Fire protection			
Administration	26,500	22,323	19,830
Fire fighting force	65,700	82,396	59,360
Fire alarm system	5,000	4,115	4,317
Station and building	108,425	98,360	69,091
Fighting equipment	110,800	88,527	62,227
Training and development	5,500	11,620	7,560
Contractual agreement with other local government	6,500	12,749	6,444
Emergency measures	4,000	936	1,226
Other protection			
By-law enforcement	-	7,293	2,109
Animal and pest control	11,400	10,251	13,687
Regional collaboration - KRSC	7,880	7,880	7,405
Amortization	236,599	236,599	167,363
Interest	67,040	66,855	59,837
	\$ 1,640,720	\$ 1,635,280	\$ 1,437,132

FIVE RIVERS

Notes to the Consolidated Financial Statements

December 31, 2024

20. Expense support

	Budget 2024	Actual 2024	Actual 2023
Transportation services			
Common services			
Administration	\$ 122,944	\$ 60,993	\$ 130,345
General equipment	36,800	24,993	53,890
Buildings - workshops	15,500	10,374	12,284
Road transport			
Roads and streets			
Summer maintenance	50,000	42,203	44,170
Culverts and drainage ditches	3,500	2,346	4,615
Storm sewer	10,000	18,786	7,779
Street cleaning and flushing	3,200	5,084	3,167
Snow and ice removal	267,279	228,411	230,333
Street lights	46,500	46,210	42,077
Traffic services			
Street signs	10,000	7,340	5,332
Traffic lane marking	7,000	8,909	6,836
Public transportation			
Contribution to KRSC	8,372	8,372	7,798
Amortization	178,605	178,605	194,091
Interest	870	851	1,098
	\$ 760,570	\$ 643,477	\$ 743,815
Environmental health services			
Solid waste collection - KRSC	\$ 309,044	\$ 309,044	\$ 296,192
Solid waste disposal - KRSC	109,036	96,033	99,580
Other environmental health	5,000	5,014	4,693
	\$ 423,080	\$ 410,091	\$ 400,465
Environmental development services			
Planning and zoning			
Contribution to KRSC	\$ 120,215	\$ 120,215	\$ 127,829
Land development			
Beautification and rehabilitation	6,000	5,061	5,521
Community and social development			
Contribution to KRSC	2,954	2,954	2,654
Economic development			
Contribution to KRSC	13,970	6,985	5,459
Other economic development services	21,200	22,305	28,280
Other development services			
Promotion of tourist attraction	15,000	-	-
Contribution to KRSC	6,991	6,991	5,727
Other tourism	2,500	10,022	11,091
Markets	-	19,712	-
Other (decorative lighting, etc.)	9,000	6,914	2,484
	\$ 197,830	\$ 201,159	\$ 189,045

FIVE RIVERS

Notes to the Consolidated Financial Statements

December 31, 2024

20. Expense support

	Budget 2024	Actual 2024	Actual 2023
Recreational and cultural services			
Recreation services			
Administration	\$ 63,600	\$ 57,787	\$ 59,083
Community centre	3,400	3,579	3,152
Curling rink	67,300	60,052	68,424
Parks and playgrounds	38,799	38,202	37,418
Cultural services			
Programming	25,000	2,249	29,579
Historical sites - Bonar Law	97,600	81,351	127,377
Other recreation and cultural services			
Regional recreation infrastructure cost sharing - KRSC	9,323	9,323	4,536
Kent North Centre - KRSC	73,504	73,504	63,767
Amortization	103,785	103,785	100,970
Interest	11,806	11,726	2,679
	\$ 494,117	\$ 441,558	\$ 496,985

Water and Wastewater

Water supply			
Water purchased	\$ 6,000	\$ 3,255	\$ 3,226
Wastewater disposal			
Administration and general	27,200	25,514	23,602
Wastewater collection system	90,954	70,391	95,563
Wastewater lifts stations	12,000	2,224	6,903
Amortization	62,712	62,712	62,713
Interest	4,000	5,557	5,269
Other			
Discounts	5,000	7,197	7,251
Provision for loss on accounts receivable	5,000	26,228	20,570
	\$ 212,866	\$ 203,078	\$ 225,097